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## Enabling **Risk Economics**

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Helping organizations measure  
Information & Operational Risk and the  
cost-effectiveness of risk mitigation activities

# About the FAIR Institute

The FAIR Institute is a non-profit expert organization dedicated to enabling business-aligned and cost-effective risk management

Based on the Open FAIR Standard



Education | Collaboration | Best Practices

9,300+  
Members

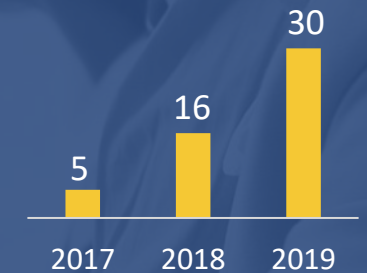
23 Local Chapters



Workgroups



Universities offering  
FAIR courses



## Leadership & Board Members



**Jack Jones**  
Chairman, FAIR Institute  
Chief Risk Scientist, RiskLens



**Sounil Yu**  
Author  
Cyber Defense Matrix



**James Lam**  
Board Member  
eTrade



**Chris Porter**  
CISO  
Fannie Mae



**La'Treall Maddox**  
Strategy Risk Manager  
Cisco



**Kim Jones**  
Director, Security Operations  
Intuit



**Donna Gallaher**  
CEO  
New Ocean Enterprises



**Jack Khawaja**  
CISO  
Highmark Health



**Wade Baker**  
Founder Cyentia Institute  
Prof. Integrated Security, VA Tech



**Jack Whitsitt**  
SVP & FAIR Team Lead  
Bank of America



**Nicola (Nick) Sanna**  
President FAIR Institute  
CEO RiskLens



**Evan Wheeler**  
VP of Risk Management  
NVDR, Inc



**FAIR Institute  
Recognized by SC  
Magazine As One of  
Three Most Important  
Industry Organizations  
of the Last 30 Years**

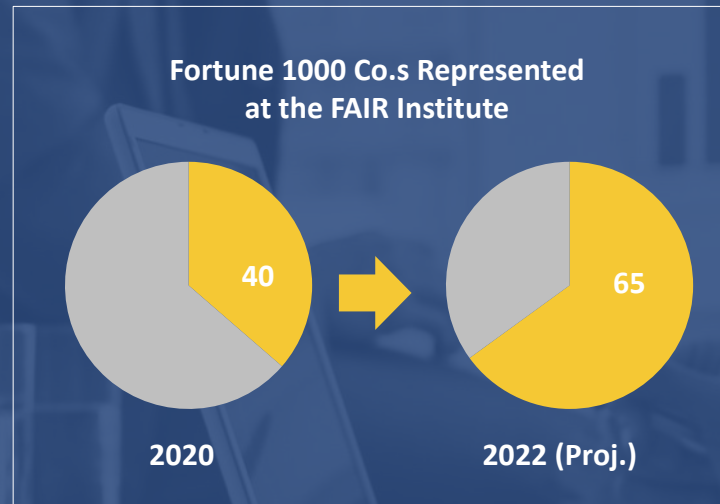


# FAIR Sweeping the Industry

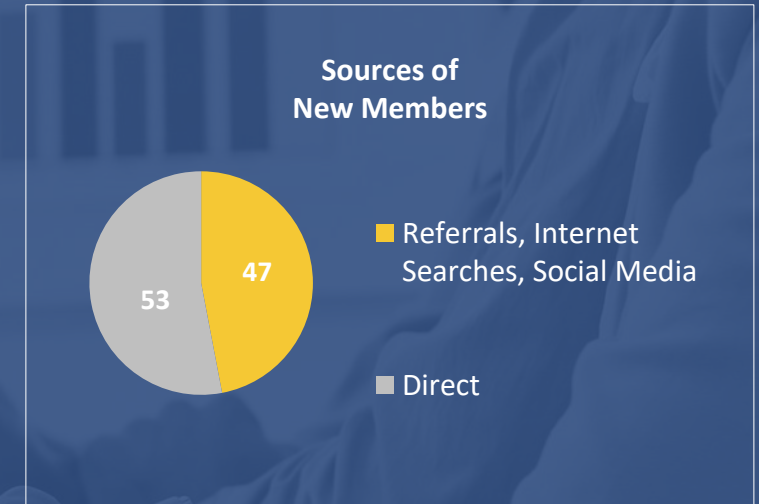
## STRONG MEMBERSHIP GROWTH



## FAIR EMERGING AS RISK MODEL OF CHOICE



## FAIR SPREADING VIRALLY



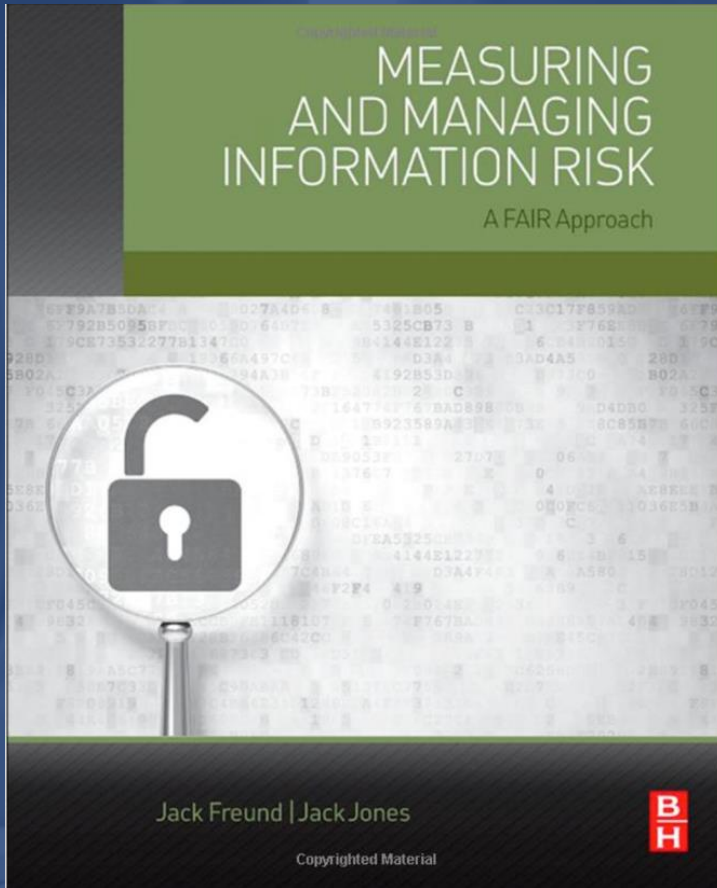


# What is FAIR?

**Factor Analysis of Information Risk (FAIR) is the only international standard quantitative analysis model for information security and operational risk**

- A Standard Taxonomy for Information and Operational Risk
- A Methodology for Quantifying and Managing Risk in Financial Terms in Any Organization
- A Complementary Analytics Model to existing Risk Frameworks, such as NIST CSF, ISO 31000, COSO
- A Standard of The Open Group

# History of FAIR



- Jack Jones began research in 2001 at Nationwide Insurance
- Model perfected over 19+ years of operational use
- FAIR established as a global risk analysis standard by The Open Group in 2013
- FAIR Book is published in 2014
- FAIR Institute is founded in 2016
- NIST recognizes FAIR as a complementary standard to the CSF in 2019



# EXPECTATIONS FOR CYBER RISK REPORTING HAVE CHANGED

**FEAR,  
UNCERTAINTY &  
DOUBT**



**COMPLIANCE  
CHECKLISTS**



**MATURITY  
MODELS**



**CYBER RISK  
ECONOMICS**

# THE COMMUNICATION CHALLENGE





# COMPLIANT... BUT STILL IN THE DARK

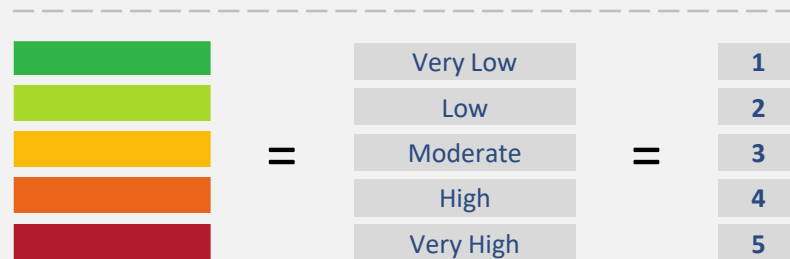
## 1 Qualitative Checklists & Excel

NIST



## 2 Governance, Risk & Compliance Tools

No embedded risk analytics capabilities in most GRC tools



The way most organizations measure risk today fails to quantify information and operational risk in terms the business can understand and use

# EFFECTIVE RISK MANAGEMENT



The combination of personnel, policies, processes and technologies that enable an organization to cost-effectively achieve and maintain an acceptable level of loss exposure.

Source: “Measuring and Managing Information Risk: A FAIR Approach”

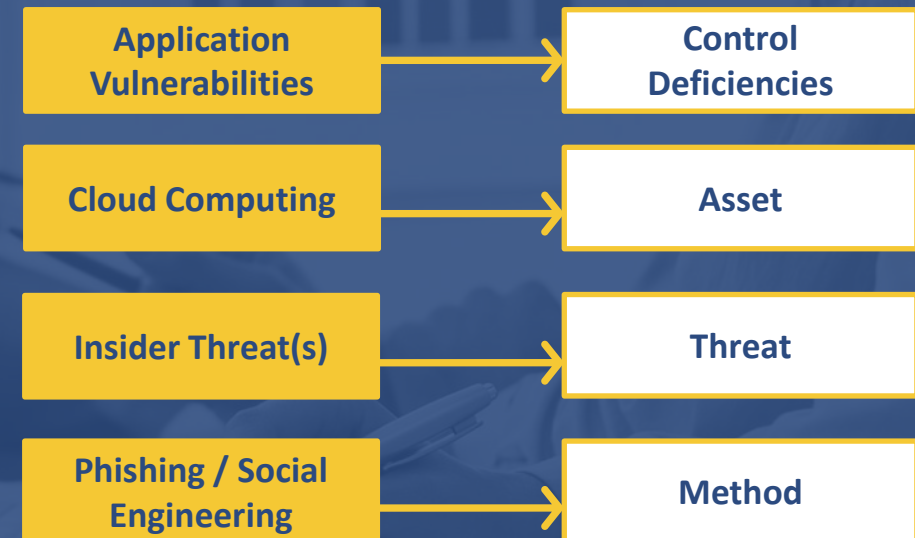


# RISK MODELS MATTER

Which Of These  
Are **Risks**?

None!

Point of Sale Attacks	Hacktivists
Cloud Computing	Phishing / Social Engineering
Insider Threat(s)	Third-party Risk
Cyber Criminals	Mobile Malware
Application Vulnerabilities	Business Continuity

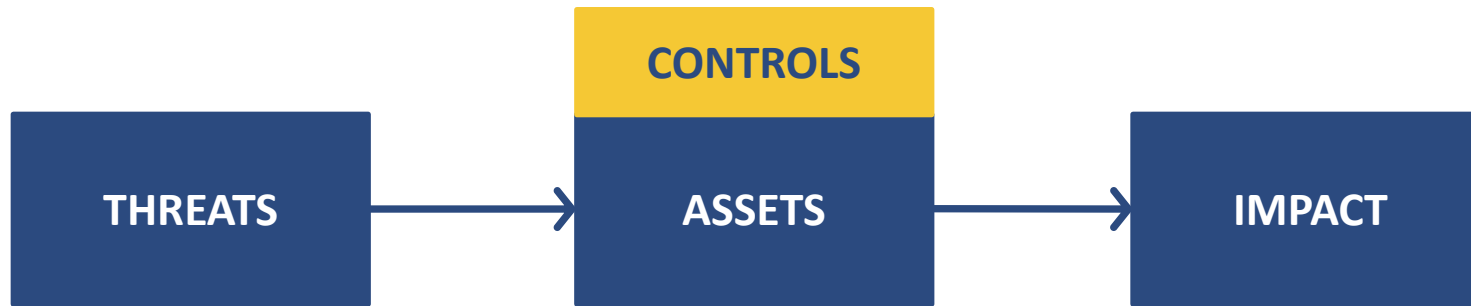


Typical Top 10 Technology Risk List

# FAIR: A STANDARD RISK SCOPING MODEL

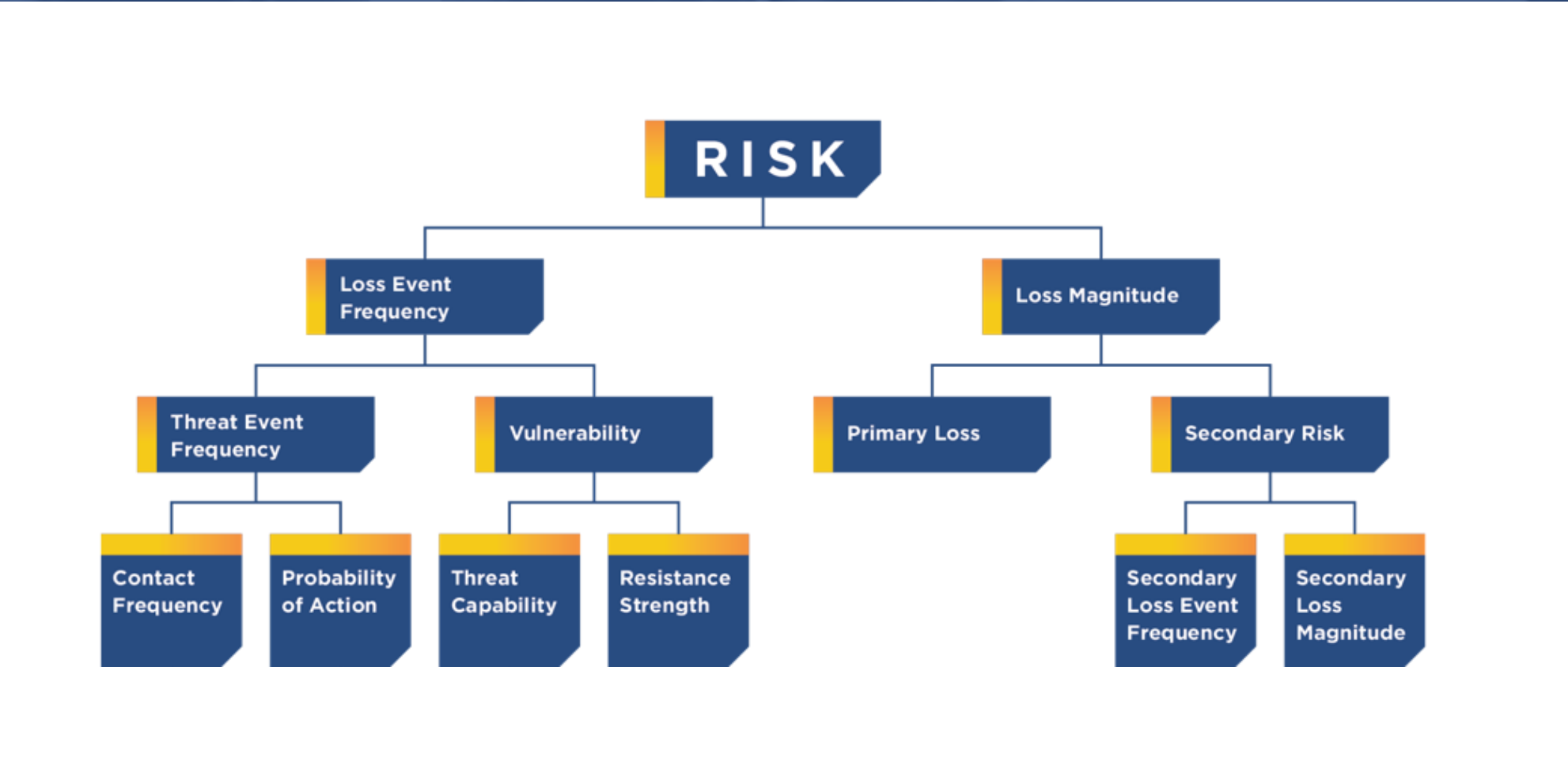
We Can Only Assess The Risk Of Loss Events

RISK (LOSS EXPOSURE) SCENARIO





# FAIR: THE STANDARD RISK ANALYTICS MODEL



Accredited as an  
Industry Standard by



Complementary to  
Risk Frameworks



**NIST**

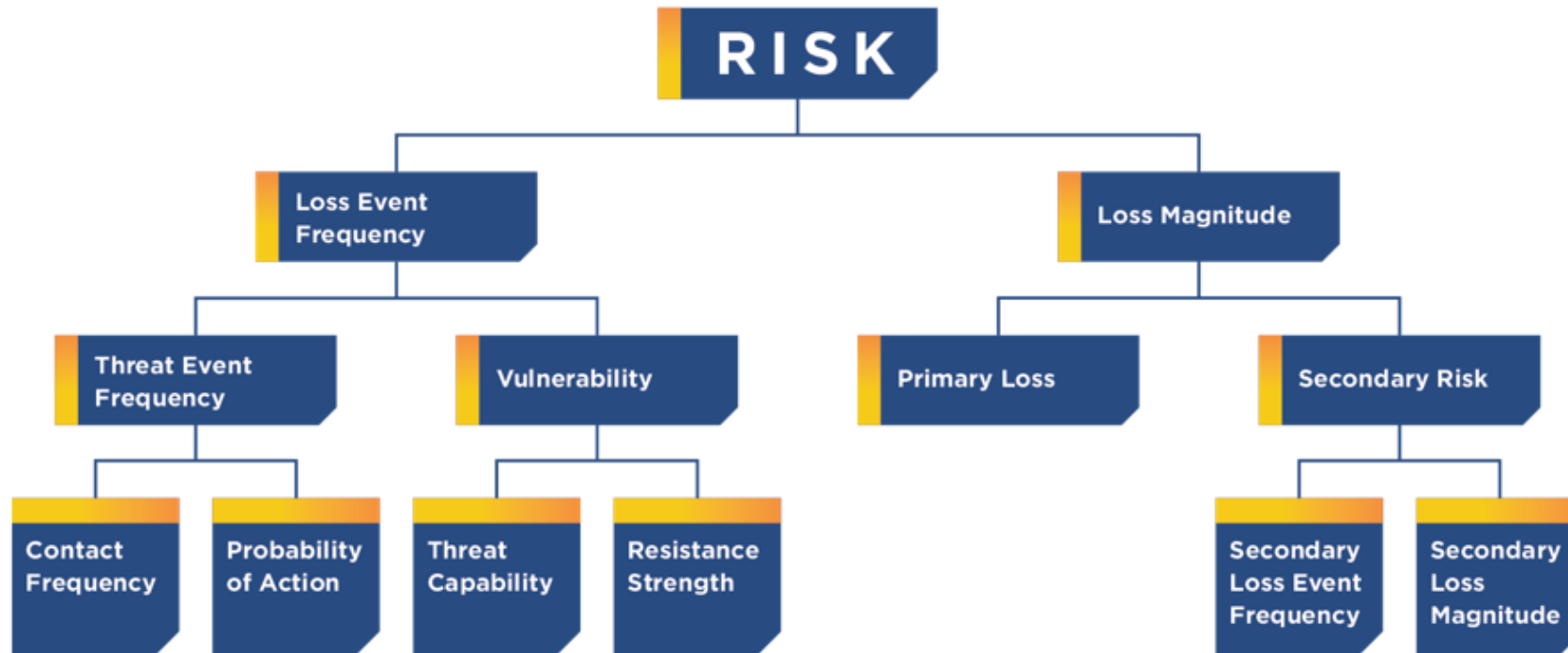
Supported by a Fast  
Growing Community



FAIR Book Inducted  
in Cybersecurity Canon



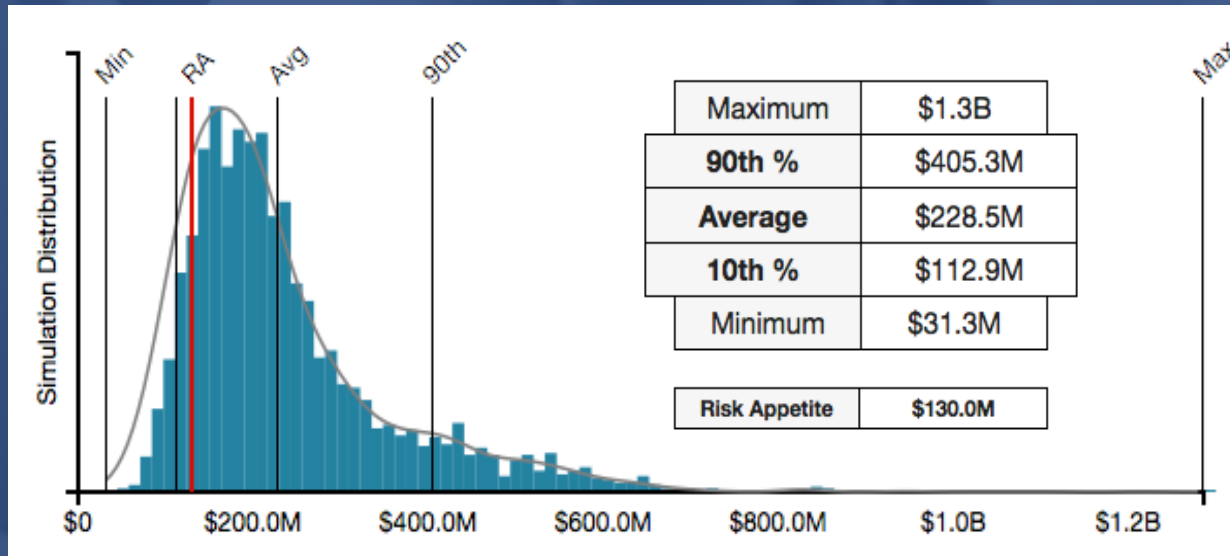
# FAIR: THE STANDARD RISK ANALYTICS MODEL



- Designed to support risk quantification
- Supports quantitative measurement scales for risk factors
- Integrates into quantification solutions for calculating risk in financial terms
- Embraces Uncertainty: Inputs and Outputs are all statistical ranges
- Use of Monte Carlo simulations for more statistically accurate results



# Measuring Information & Operational Risk in Financial Terms

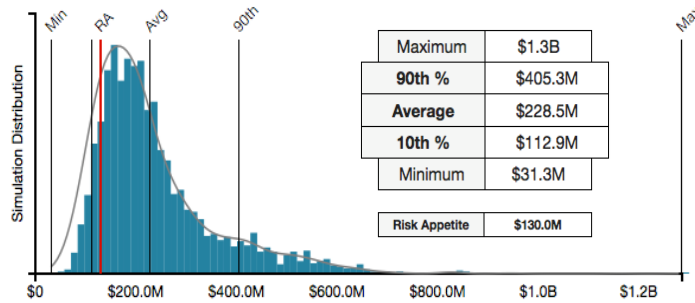


Sample Annual Loss Exposure Report  
(Source: RiskLens – Technical Advisor of the FAIR Institute)

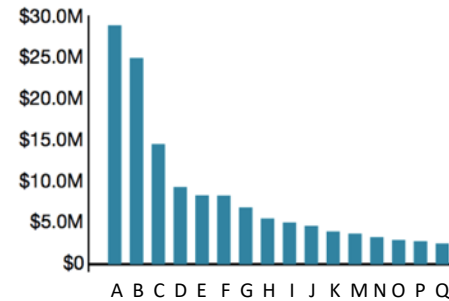
- FAIR is designed to support risk quantification
- It supports quantitative measurement scales for risk factors
- Integrates into computational engines (such as RiskLens) for calculating risk in financial terms, dollars and cents

# Communicating Risk in Financial Terms

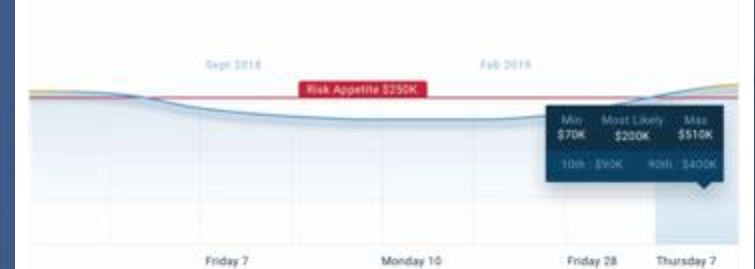
## “HOW MUCH RISK DO WE HAVE?”



## “WHAT ARE OUR TOP RISKS?”



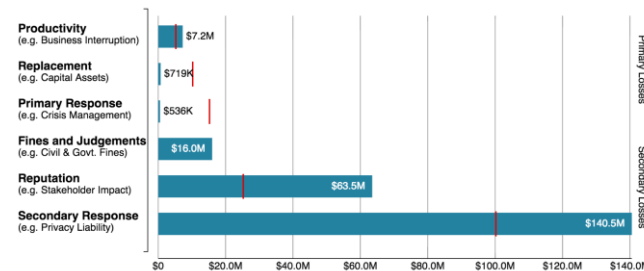
## “HOW IS OUR RISK TRENDING VS. APPETITE?”



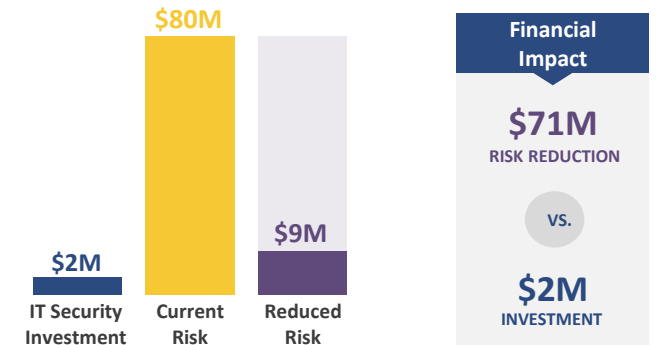
## “HAVE WE REDUCED RISK?”



## “WHAT TYPE OF LOSS CAN WE EXPECT?”



## “WHAT IS THE COST/BENEFIT OF THIS PROJECT?”



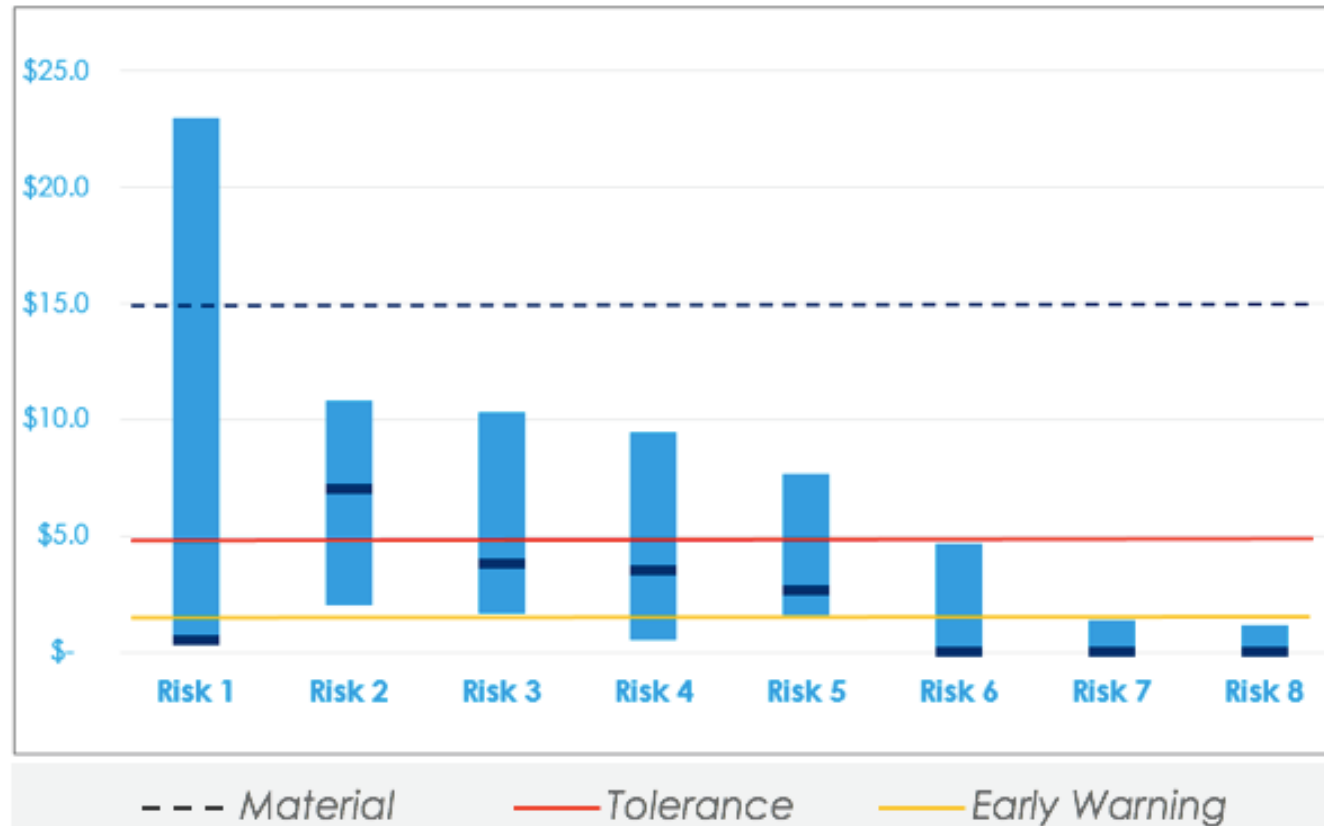
(Source: RiskLens)



# Risk Assessment – A Quantitative View

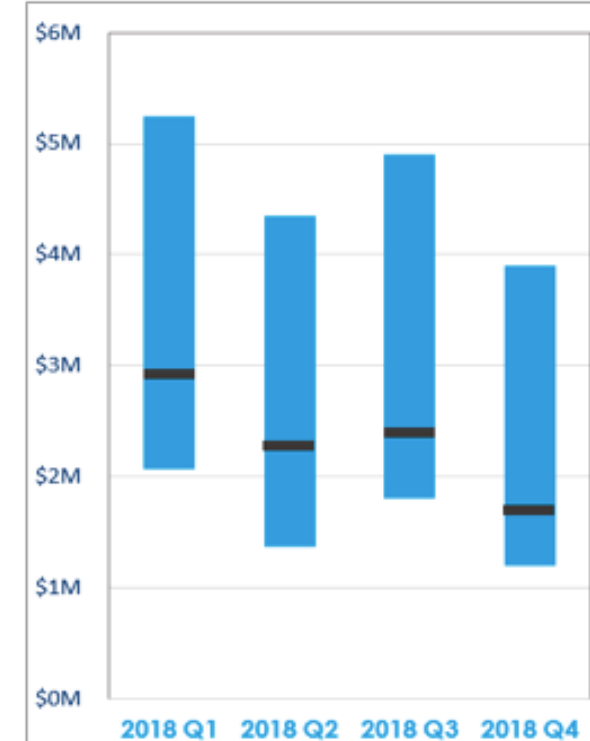
## Risk Appetite

scenarios above early warning levels



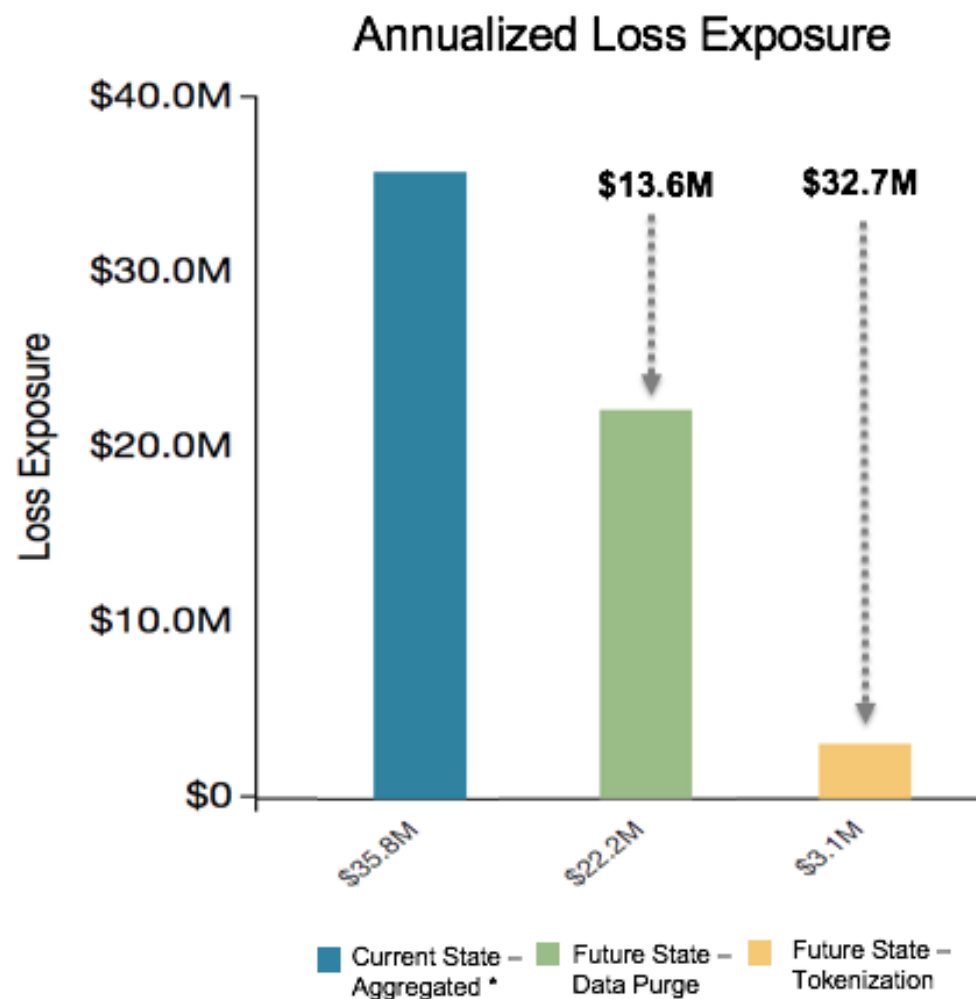
## Risk Exposure Trend

aggregated scenarios\*



\*Includes only scenarios above Early Warning level

# COMPARING RESULTS: **DATA PURGE** vs. **TOKENIZATION**



## Key Drivers – Data Purge

### Reduction of potential PII records stolen

- Maximum of 1.8M (1.2M reduction) for file shares
- Maximum of 6M (4M reduction) for database cluster

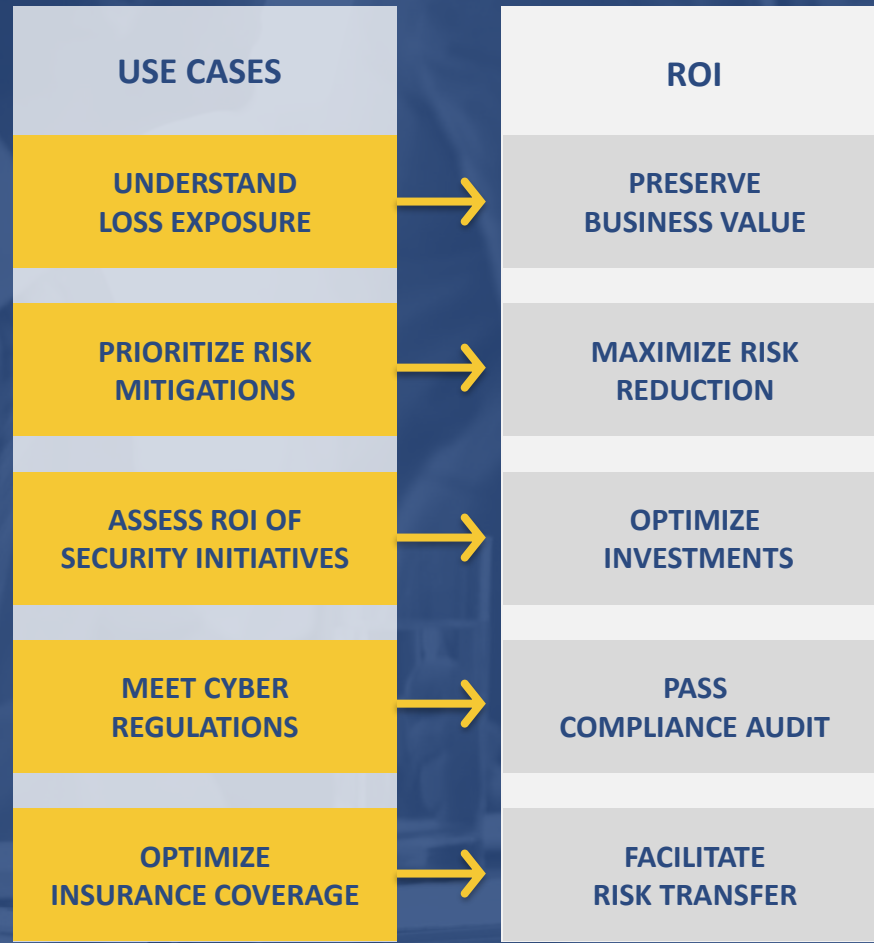
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## Key Drivers – Tokenization

### Reduction in likelihood of secondary fall-out

- Reduction in Secondary Loss Event  
Frequency as the remaining data would be “phone book” data

# MULTIPLE DIMENSIONS OF ROI



**DRIVING  
SMARTER INVESTMENTS  
THAT ENHANCE  
BUSINESS RESILIENCE**

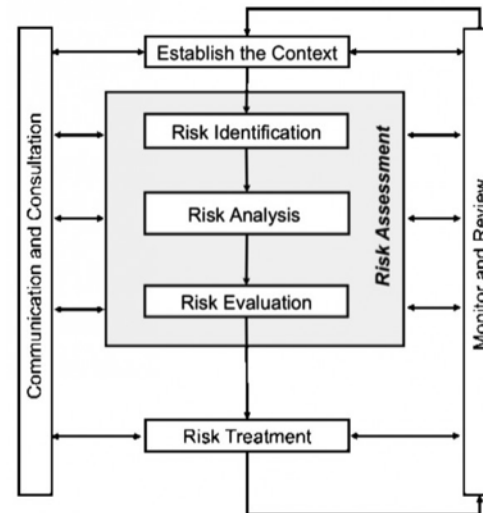


# Complementary to Risk Mgmt. Frameworks

COSO Cube



ISO31000 Risk Mgmt. Process

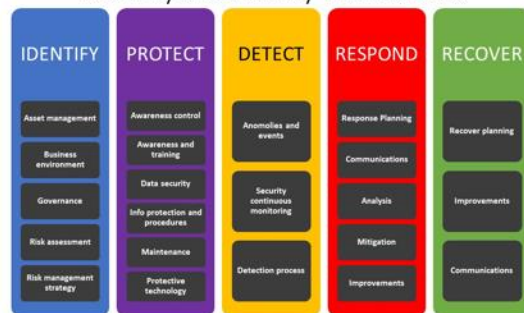


Most risk mgmt. frameworks **do not prescribe a specific approach** to identifying, analyzing and prioritizing risk and leave it to the risk practitioners to select their preferred analytics model.

**This is where FAIR comes in and can be used to:**

- **Identify top risks**, according to the FAIR risk scenario definitions
- **Quantify risk**, in monetary terms
- **Evaluate the efficacy of treatment options**, in terms of possible risk reduction
- **Communicate risk in a language than everyone understands**, including at board level

NIST Cybersecurity Framework



# FAIR RESOURCES



FAIR BOOK



FAIR BLOG



RESOURCE LIBRARY



FAIR TRAINING & CERTIFICATION



FAIR-U TOOL



FAIR UNIVERSITY CURRICULUM



# 2020 FAIR Conference

October 6 & 7, 2020  
A Virtual Experience



**FAIRCON20** brings leaders in information and operational risk management together to explore best FAIR practices that produce greater value and enable business-aligned communication.



Explore best risk management practices that align with business goals



Discover new FAIR-based products and services to help your program



Expand your industry wide network

**Reserve your Seat Today:** <http://www.fairinstitute.org/faircon20>



A blue-tinted background image showing a group of business professionals in a meeting. A man in a suit is pointing at a presentation board with charts and graphs. Other people are seated around a table with laptops and papers, looking at the presentation.

**For more information, become a member at  
[www.FAIRInstitute.org](http://www.FAIRInstitute.org)**